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A woman with dark curly hair and glasses, wearing a black blazer, is speaking at a clear acrylic podium. On the podium are several microphones, including a green one with the 'LUSA' logo and a blue one. A smartphone is also on the podium. Behind her is a large blue flag and a brown flag with a white geometric design and the text 'R.I.A.R.C. A.C.R.A.N.'. To her left is a large white banner with the conference title in Portuguese: 'CONFERÊNCIA INTERNACIONAL DESAFIOS DA REGULAÇÃO & DO PLURALISMO' and the dates 'CIDADE DA PRAIA, 5 & 6 MARÇO DE 2024'. The banner also features the logos of the 'CPRC' (Autoridade Reguladora para a Comunicação Social) and 'R.I.A.R.C. A.C.R.A.N.' at the top, and a stylized illustration of a city skyline at the bottom. The podium has a sign with the same logos and title.





















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